Equality Impact Assessment [version 2.10]



Title: P15 Increase social worker retention and recruitment

🛛 Budget Proposal	🖾 New 🗆 Already exists / review 🗆 Changing
Directorate: People	Lead Officer name: Becky Lewis
Service Area: Children, Families and Safer	Lead Officer role: Strategic Safeguarding and Quality
Communities	Assurance Service Manager

Step 1: What do we want to do?

The purpose of an Equality Impact Assessment is to assist decision makers in understanding the impact of proposals as part of their duties under the Equality Act 2010. Detailed guidance to support completion can be found here Equality Impact Assessments (EqIA) (sharepoint.com).

This assessment should be started at the beginning of the process by someone with a good knowledge of the proposal and service area, and sufficient influence over the proposal. It is good practice to take a team approach to completing the equality impact assessment. Please contact the <u>Equality and Inclusion Team</u> early for advice and feedback.

1.1 What are the aims and objectives/purpose of this proposal?

Briefly explain the purpose of the proposal and why it is needed. Describe who it is aimed at and the intended aims / outcomes. Where known also summarise the key actions you plan to undertake. Please use <u>plain English</u>, avoiding jargon and acronyms. Equality Impact Assessments are viewed by a wide range of people including decision-makers and the wider public.

Budget context

Every year, the council must agree an annual budget which balances the money we spend with the money we are expecting to receive. Councils across the country are facing financial challenges and based on our current forecasts, we face a funding gap over the next five years (to 2027/28) of up to £87.6 million dependent on the severity of factors such as rising costs of fuel, energy and inflation. This is in addition to the £34.3 million of savings and efficiencies proposals for 2022-2027 outlined in the 2022/23 budget.

The Council has defined statutory responsibilities, but deliver against a far broader agenda, providing universal services benefiting the whole community, and targeted services aimed at individuals, communities with particular needs, and businesses – administered by our workforce, city partners, stakeholder organisations and commissioned services.

To address these challenges we must look again across all of our services to find where we can do things differently to reduce costs, be more efficient in how we do things and, in some cases, stop doing some things entirely.

This proposal

• This proposal aims to reduce the cost of using agency social workers by investing in routes into social work in Bristol and improving the pay and conditions of social workers to improve retention.

- We are currently operating in a national workforce sufficiency crisis for social workers with over 16% of social workers leaving the profession in the last year. This is reducing the available workforce for undertaking statutory social work roles and increasing the cost of hiring agency social workers. Bristol requires sufficient qualified and registered social workers to fulfil its statutory duties for children and provide high quality services to children and families.
- We aim to invest in more social work apprenticeships in Bristol to skill up committed and experienced staff in Bristol City Council who are currently working in allied professional roles such as Family Support Workers as Children's Social Workers. We aim to increase the number of qualified social workers who are permanent staff by recruiting from abroad. We aim to retain the social workers we have in the council by increasing their pay to reflect the market rate as we currently pay less than our neighbouring authorities.
- This proposal will require the investment of £955,000. This investment will ensure that we do not continue to have worsening vacancy and turnover rates in the service preventing further costly use of agency social work staff and reducing agency spend year on year.

1.2 Who will the proposal have the potential to affect?

Bristol City Council workforce	Service users	☐ The wider community	
Commissioned services	City partners / Stakeholder organisations		
Additional comments:			

1.3 Will the proposal have an equality impact?

🛛 Yes	🗌 No	[please select]
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Could the proposal affect access levels of representation or participation in a service, or does it have the potential to change e.g. quality of life: health, education, or standard of living etc.?

If 'No' explain why you are sure there will be no equality impact, then skip steps 2-4 and request review by Equality and Inclusion Team.

If 'Yes' complete the rest of this assessment, or if you plan to complete the assessment at a later stage please state this clearly here and request review by the Equality and Inclusion Team.

Step 2: What information do we have?

2.1 What data or evidence is there which tells us who is, or could be affected?

Please use this section to demonstrate an understanding of who could be affected by the proposal. Include general population data where appropriate, and information about people who will be affected with particular reference to protected and other relevant characteristics: <u>How we measure equality and diversity (bristol.gov.uk)</u>

Use one row for each evidence source and say which characteristic(s) it relates to. You can include a mix of qualitative and quantitative data e.g. from national or local research, available data or previous consultations and engagement activities.

Outline whether there is any over or under representation of equality groups within relevant services - don't forget to benchmark to the local population where appropriate. Links to available data and reports are here <u>Data, statistics</u> <u>and intelligence (sharepoint.com)</u>. See also: <u>Bristol Open Data (Quality of Life, Census etc.)</u>; <u>Joint Strategic Needs</u> <u>Assessment (JSNA)</u>; <u>Ward Statistical Profiles.</u>

For workforce / management of change proposals you will need to look at the diversity of the affected teams using available evidence such as <u>HR Analytics: Power BI Reports (sharepoint.com)</u> which shows the diversity profile of council teams and service areas. Identify any over or under-representation compared with Bristol economically active citizens for different characteristics. Additional sources of useful workforce evidence include the <u>Employee</u> <u>Staff Survey Report</u> and <u>Stress Risk Assessment Form</u>

Data / Evidence Source	Summary of what this te	ells us	
[Include a reference where known]			
Census 2011 and Census 2021	The Census details the demographic profile of Bristol. We have had		
2011 Census Key Statistics About	initial data on the population of Bristol by age, ethnic group, national identity, language, and religion, but are still awaiting more		
Equalities Communities	detailed results and multivariate data, so demographic data is still		
		census and other population related	
	documents (listed below)		
The population of Bristol	• •	eport brings together statistics on the	
	· · ·	ation of Bristol, recent trends in	
Bristol Key Facts 2022	• • • •	ctions and looks at the key characteristics	
Ward profile data (bristol.gov.uk)	of the people living in Br	le a range of data-sets, including	
	-	icy, health and education disparities etc.	
	for each of Bristol's elect		
Bristol Quality of Life Survey 2021-22	The Quality of Life (QoL)	survey is an annual randomised sample	
		ulation, mailed to 33,000 households (with	
		and some additional targeting to boost	
	numbers from low responding groups. In brief, the most recent QoL		
	survey indicated that inequality and deprivation continue to affect		
	people's experience in almost every element measured by the survey.		
	The Quality of Life 2021/22 data dashboard highlights those		
	indicators, wards and equality and demographic groups which are		
	better or worse than the Bristol average.		
	For example there are significant disparities based on people's		
	-	nstances in the extent to which they find it	
	difficult to manage finan	-	
	Quality of Life Indicator	% who find it difficult to manage	
		financially	
	16 to 24 years	12.5	
	50 years and older	6.7	
	65 years and older 3.2		
	Female 8.6		
	Male 8.5		
	Disabled	21.6	
	Asian /Asian British	9.9	
	Black/Black British	19.8	

	Mixed/Multiple Ethnicity	16.3	
	White British	7.8	
	White Minority Ethnic	8.4	
	Lesbian Gay or Bisexual	12.7	
	No Religion or Faith	8.0	
	Christian Religion	8.3	
	Other Religions	18.2	
	Carer	10.7	
	Full Time Carer	14.0	
	Part Time Carer	9.7	
	Single Parent	28.6	
	Two Parent	9.6	
	Parent (all)	12.0	
	No Qualifications	10.0	
	Non-Degree Qualified	12.9	
	Degree Qualified	6.7	
	Rented (Council)	20.3	
	Rented (HA)	20.6	
	Rented (Private)	14.6	
	Owner Occupier	4.6	
	Most Deprived 10%	18.8	
	Bristol Average	8.7	
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Joint Strategic Needs Assessment	The Joint Strategic Needs	s Assessment reports on the health and	
(JSNA)		eople of Bristol. It brings together detailed	
		Ith and wellbeing needs and looks ahead at projected future needs. The JSNA is used	
		sive picture of the health and wellbeing	
		d in the future); to inform decisions about	
		ion and deliver services, and also about	
		ent is planned and managed; to improve vellbeing outcomes across the city while	
		ties; and to provide partner organisations	
		changing health and wellbeing needs of	
	Bristol, at a local level, to support better service delivery.		
<u>HR Analytics: Power BI reports</u> (sharepoint.com) [internal link only]		Report shows Bristol City Council	
	Workforce Diversity statistics for Headcount, Sickness, Starters and Leavers data. The report is updated once a month with data as at		
Equality and Inclusion annual	the end of the previous month. It excludes data for locally managed		
progress report 2021-22	schools/nurseries, councillors, casual, seasonal and external agency		
(bristol.gov.uk) Appendix – Workforce Diversity Data	employees. The report is based on the sensitive information that staff add to Employee Self Service on iTrent (ESS).		
– summary analysis			

Additional sources of useful workforce evidence include the Employee Staff Survey Report and	Summary of Bristo	l City Cou	ncil wo	orkforce div	versity	
Stress Risk Assessment Form completed by individuals and teams [internal links only]		Children's Services	Adult Social Care	BCC headcount % (31 Oct	Bristol Working Age Population	
				2022)	(16-64)	
	Age 16-29	17.3%	9.6%	12.2%	39.0%	
	Age 30-39	31.8%	16.6%	22.0%	24.0%	
	Age 40-49	24.5%	24.7%	24.4%	16.0%	
	Age 50-64	26.4%	49.1%	41.4%	21.0%	
	Age 65+	-	-	3.4%	-	
	Disabled	7.6%	10.6%	9.0%	12.0%	
	Asian / Asian British	1.6%	3.0%	2.9%	5.8%	
	Black / Black British	5.2%	7.8%	5.1%	5.3%	
	Mixed ethnicity	4.8%	3.6%	3.6%	2.9%	
	Other ethnic groups	0.6%	0.8%	0.4%	1.0%	
	White	80.0%	79.9%	79.8%	85.0%	
	Female	81.3%	79.7%	60.1%	49.0%	
	Male	18.7%	20.1%	39.3%	51.0%	
	Use another gender term	0.0%	0.1%	0.2%	-	
	Christian	22.9%	27.2%	25.9%	43.5%	
	Other religion/belief	5.0%	7.0%	6.6%	7.3%	
	No religion/belief	49.4%	40.6%	41.9%	41.5%	
	Lesbian, Gay or Bisexual	7.9%	5.7%	5.9%	9.1%	
	Trans	0.1%	-	0.1%	-	
	The changes provid workforce. Increasi attract and retain of to accessing higher experience or their significant skills into internationally will diverse workforce i Africa.	ng apprer olleagues education socio-eco o the worl provide th	nticeshi who m n due to nomic kforce. ne oppo	ps provide nay have fa o racism, E backgrour Furthermo ortunity fo	es the oppo loced system Disablism, o lod, but who ore the aim r a more e	ortunity to nic barriers care o have n to recruit thnically
Nomis - Official Labour Market Statistics (nomisweb.co.uk) Business demography, UK - Office for National Statistics (ons.gov.uk)	84% of all people in Bristol are economically active which is higher than nationally (78.6%) and in the South West (80.7%). Of economically active people in Bristol 6.9% are self-employed, compared to 9.5% nationally. Of those who are economically inactive in Bristol, 33% are Students, 29% are 'long-term sick' and 16% are looking after family/home, as well as 9.2% who are retired. The percentage of 'workless households' in Bristol is 12.1%, compared to 13.6% nationally, and the proportion of working age people who are benefit claimants is 11.2%. Bristol has a higher proportion of people working in 'professional occupations' (36.2) than for the South West (24.4%) and nationally (25.8%).					

	In 2020 (mont month date) the Courth Mart continued to have the
Bristol One City: Cost of Living Crisis – Bristol's One City approach to supporting citizens and communities (Oct 2022)	In 2020 (most recent data) the South West continued to have the highest five-year 'survival rate' in the UK of businesses that survived into 2020 (this has been the case since 2012). The largest proportion of these surviving businesses, 22%, was in the professional, scientific and technical industry. The rising cost of living is not impacting on everyone equally. People who are already experiencing inequity and poverty will be disproportionately impacted:
Cost of Living Risk Index (arcgis.com)	 People on the lowest incomes - will have less available income but also pay more for the same services. For example, people unable to pay their bills by Direct Debit and those borrowing money are subject to higher costs and interest rates. This is what anti-poverty campaign group Fair by Design has referred to as a Poverty Premium Households with pre-payment energy meters - households with pre-payment meters often pay above-average costs for their fuel. They will face a significant rise in their monthly bills in autumn and winter with increased energy usage as they do not benefit from the "smoothing" effect of Direct Debits, which spread usage costs evenly across the year Parents and young families – parents of young children are more likely to seek credit and alternative support as they are less able, on average, to afford an unexpected expense. Single parents will be disproportionately affected; and one in four single parents find it difficult to manage financially (28.6%). Disabled people – just under half of all people in poverty in the UK are Disabled people or someone living with a Disabled person. Disabled people have higher living costs, and tend to pay more for their heating, travel, food/diet, prescription payments, and specialist equipment. It is estimated that UK households that include Disabled children pay on average f600 more for their energy bills than an average household Black and Minoritised people – A higher proportion of Black and minoritised ethnic groups reported finding it difficult to manage financially (14.9%) in 2021. In 2020 the Social Metrics Commission found that almost half of people living in a family in the UK where the head of the household is Black are in poverty. Age UK report that poverty among older Black and minoritised ethnic groups is twice as high as for white pensioners People in rented accommodation – it is estimated that 69% of low-income private renters in England will be forced to go with
	,,,,,,,,,

	Southmead, Easton, Avonmouth & Lawrence Weston, Hillfields and Eastville as neighbourhoods in Bristol more at risk of the impact of the cost of living crisis.
An evaluation of the Bristol Race	Report focusing on how co-production using a One City approach
Equality Covid-19 Steering Group	has been used to respond to the disproportionate impact of the
	Covid-19 pandemic on our marginalized ethnic communities.
Designing a new social reality -	
Research on the impact of covid-19	Local research has highlighted how long-term underinvestment and
on Bristol's VCSE sector and what	lack of equity in funding and procurement has eroded the local
the future should be – Black South	Voluntary and community sector.
West Network 2020	
	Our local partners have conducted research into the ongoing
Delivering an inclusive economy post	impact of COVID-19 for women and have provided
COVID-19	recommendations on what service providers can do to reduce
	impact further impact.

2.2 Do you currently monitor relevant activity by the following protected characteristics?

🖾 Age	🛛 Disability	🛛 Gender Reassignment
Marriage and Civil Partnership	Pregnancy/Maternity	🖾 Race
🛛 Religion or Belief	🖾 Sex	Sexual Orientation

2.3 Are there any gaps in the evidence base?

Where there are gaps in the evidence, or you don't have enough information about some equality groups, include an equality action to find out in section 4.2 below. This doesn't mean that you can't complete the assessment without the information, but you need to follow up the action and if necessary, review the assessment later. If you are unable to fill in the gaps, then state this clearly with a justification.

For workforce related proposals all relevant characteristics may not be included in HR diversity reporting (e.g. pregnancy/maternity). For smaller teams diversity data may be redacted. A high proportion of not known/not disclosed may require an action to address under-reporting.

Although our corporate approach is to collect diversity monitoring for all relevant characteristics, there are gaps in the available local diversity data for some characteristics, especially where this has not always historically been included in census and statutory reporting e.g. for sexual orientation. We also know there are some under-reporting gaps in our workforce diversity information - where personal and confidential information is voluntarily requested from staff. In Children and Families Services there is under-reporting across all groups which mirrors the wider picture of under-reporting in the service.

2.4 How have you involved communities and groups that could be affected?

You will nearly always need to involve and consult with internal and external stakeholders during your assessment. The extent of the engagement will depend on the nature of the proposal or change. This should usually include individuals and groups representing different relevant protected characteristics. Please include details of any completed engagement and consultation and how representative this had been of Bristol's diverse communities.

Include the main findings of any engagement and consultation in Section 2.1 above.

If you are managing a workforce change process or restructure please refer to <u>Managing change or restructure</u> (<u>sharepoint.com</u>) for advice on consulting with employees etc. Relevant stakeholders for engagement about workforce changes may include e.g. staff-led groups and trades unions as well as affected staff.

We launched a public consultation on our budget proposals between Friday 11 November and Friday 23 December. This consultation set out all the savings proposals we had identified to produce a balanced budget in the context of reduced available funding and increasing financial pressures. There was an accessible version of the budget consultation produced (in Easy Read) after a delay and as such there has been an extension for Easy Read users to return their consultation responses.

2.5 How will engagement with stakeholders continue?

Explain how you will continue to engage with stakeholders throughout the course of planning and delivery. Please describe where more engagement and consultation is required and set out how you intend to undertake it. Include any targeted work to seek the views of under-represented groups. If you do not intend to undertake it, please set out your justification. You can ask the Equality and Inclusion Team for help in targeting particular groups.

All responses to the Budget Consultation will be analysed and included in the Council's Budget report that will be published on the Bristol City Council website in early 2023. We will take Budget consultation responses into account when developing this and other final proposals to put to the Cabinet and a meeting of Full Council for approval. The final decision will be taken by Full Council at its budget setting meeting in February / March 2023.

Following the setting of the overall budget envelope there will be extensive engagement, consultation and co-design with affected communities on particular proposals which will inform future decision making prior to implementation. Our approach to public engagement and consultation will proactively target under-represented respondents to increase the participation of people from equality groups and their local representative organisations. This will help to ensure that our services and actions are informed by the views and needs of all our citizens.

The social work workforce have been consulted on increasing their pay and retention through staff forums, meetings with managers, engagement in service areas by the Lead Member. They are in agreement with re-banding their pay to a higher grade and see this as a positive step.

Step 3: Who might the proposal impact?

Analysis of impacts must be rigorous. Please demonstrate your analysis of any impacts of the proposal in this section, referring to evidence you have gathered above, and the characteristics protected by the Equality Act 2010. Also include details of existing issues for particular groups that you are aware of and are seeking to address or mitigate through this proposal. See detailed guidance documents for advice on identifying potential impacts etc. Equality Impact Assessments (EqIA) (sharepoint.com)

3.1 Does the proposal have any potentially adverse impacts on people based on their protected or other relevant characteristics?

Consider sub-categories (different kinds of disability, ethnic background etc.) and how people with combined characteristics (e.g. young women) might have particular needs or experience particular kinds of disadvantage.

Where mitigations indicate a follow-on action, include this in the 'Action Plan' Section 4.2 below.

GENERAL COMMENTS (highlight any potential issues that might impact all or many groups)

Even when we plan to consult in more detail on specific service delivery proposals at a later time, we must ensure that any budget setting decisions that are likely to affect future services are informed by sufficient consultation and proper analysis. This is so that decision makers can have due regard to any likely disproportionate or negative impact on the basis of their protected and other relevant characteristics at the time the budget is approved – not afterwards¹.

Decision makers will have the ability to make changes to the individual spending plans following further consultation as appropriate and detailed evaluation of the impact of specific proposals. Within the proposed budget envelope there will be financial mitigation put aside for any non-delivery or amendments to proposals which may occur due to future consideration of equalities issues or other factors.

As well as identifying whether budget changes will have a disproportionate impact on particular groups (e.g., because they are over-represented in a particular cohort), we need to pay particular attention to the risk of indirect discrimination: when an apparently neutral decision puts members of a given group at a particular disadvantage compared with other people because of their different needs and circumstances.

We are also aware of existing structural inequalities and particular considerations, issues, and disparities for people in Bristol based on their characteristics, which we will take into account.

For this proposal our analysis suggests that the potential impact will be positive. Whilst we are seeking to recruit to an international workforce this will not prevent the ongoing recruitment of UK based social workers. Given the current rates of vacancies in the service and the plan to target these roles to entry level social work jobs not management posts this will only serve to meet our significant sufficiency gaps. Pay reward will be applied equally across the staff group. Apprenticeships will provide a new paid route into social work which is not otherwise available to unqualified staff.

PROTECTED CHARACTER	
Age: Young People	Does your analysis indicate a disproportionate impact? Yes No x
Potential impacts:	
Mitigations:	
Age: Older People	Does your analysis indicate a disproportionate impact? Yes No x
Potential impacts:	
Mitigations:	
Disability	Does your analysis indicate a disproportionate impact? Yes No x
Potential impacts:	Potentially positive impact about access to a paid qualified role through apprenticeship
	programme which may have been a barrier previously
Mitigations:	See general comments above
Sex	Does your analysis indicate a disproportionate impact? Yes No x
Potential impacts:	Potentially positive impact about access to a paid qualified role through apprenticeship
	programme where cost of training may have been a barrier previously to single parents or
	women with children.
Mitigations:	See general comments above
Sexual orientation	Does your analysis indicate a disproportionate impact? Yes No x
Potential impacts:	
Mitigations:	See general comments above
Pregnancy / Maternity	Does your analysis indicate a disproportionate impact? Yes No x
Potential impacts:	
Mitigations:	
Gender reassignment	Does your analysis indicate a disproportionate impact? Yes 🗆 No x
Potential impacts:	
Mitigations:	
Race	Does your analysis indicate a disproportionate impact? Yes 🗵 No 🗆
Potential impacts:	 Positive impact of recruiting internationally is the increased diversity of the workforce. There is an opportunity for a diversity of skills and expertise coming into the council.

Positive impact of apprenticeship scheme supporting people where there may
have been systemic barriers to education gaining qualification as a social workers
See general comments above
Does your analysis indicate a disproportionate impact? Yes No x
Does your analysis indicate a disproportionate impact? Yes 🗆 No 🗵
ACTERISTICS
Does your analysis indicate a disproportionate impact? Yes 🗵 No 🗆
Potentially positive impact about access to a paid qualified role through apprenticeship
programme which may have not been possible previously due to cost. This provides long
term benefits with access to higher paid roles
See general comments above
Does your analysis indicate a disproportionate impact? Yes No x
additional rows below to detail the impact for other relevant groups as appropriate e.g.
ooked after Children / Care Leavers; Homelessness]

3.2 Does the proposal create any benefits for people based on their protected or other relevant characteristics?

Outline any potential benefits of the proposal and how they can be maximised. Identify how the proposal will support our <u>Public Sector Equality Duty</u> to:

- ✓ Eliminate unlawful discrimination for a protected group
- ✓ Advance equality of opportunity between people who share a protected characteristic and those who don't
- ✓ Foster good relations between people who share a protected characteristic and those who don't

The scale of the potential gap in our core funding means that there is very limited opportunity to bring genuine additional benefit to equalities groups in the circumstances. However we have considered as far as possible the need to: eliminate discrimination, harassment, victimisation and any other conduct prohibited under the Equality Act 2010; advance equality of opportunity between people from different groups; and foster good relations between people from different groups.

Our budget savings proposals are aligned to our Corporate Strategy and although we have limited resources our future focus will be on achieving those priorities we have identified including tackling poverty and intergenerational inequality.

Step 4: Impact

4.1 How has the equality impact assessment informed or changed the proposal?

What are the main conclusions of this assessment? Use this section to provide an overview of your findings. This summary can be included in decision pathway reports etc.

If you have identified any significant negative impacts which cannot be mitigated, provide a justification showing how the proposal is proportionate, necessary, and appropriate despite this.

Summary of significant negative impacts and how they can be mitigated or justified:

We have not identified any significant negative impacts from the proposal

Summary of positive impacts / opportunities to promote the Public Sector Equality Duty:

These proposals provide an opportunity to recruit a more diverse workforce, supporting underrepresented groups into the workforce and retaining the staff we have in role to ensure that children and families in Bristol receive a safe high quality service.

4.2 Action Plan

Use this section to set out any actions you have identified to improve data, mitigate issues, or maximise opportunities etc. If an action is to meet the needs of a particular protected group please specify this.

Improvement / action required	Responsible Officer	Timescale
All relevant EqIAs will be published on the Council's website		
https://www.bristol.gov.uk/council-spending-		
performance/council-budgets and continue to be updated as		
appropriate.		
We will monitor the changing demographics of the social		
work workforce through implementing these proposals	Bocky Lowis	Appually
	Becky Lewis	Annually

4.3 How will the impact of your proposal and actions be measured?

How will you know if you have been successful? Once the activity has been implemented this equality impact assessment should be periodically reviewed to make sure your changes have been effective your approach is still appropriate.

Our Equality and Inclusion Annual Progress Reports show what we have done to achieve the aims of our Equality and Inclusion policy and strategy, and the progress we have made including reporting on all relevant KPIs and workforce diversity Equalities policy - bristol.gov.uk

We will monitor quarterly social work turnover; vacancy rates and agency use to track the benefits of this proposal and ensure we are successfully retaining our social work staff.

The Equality and Inclusion Team need at least five working days to comment and feedback on your EqIA. EqIAs should only be marked as reviewed when they provide sufficient information for decision-makers on the equalities impact of the proposal. Please seek feedback and review from the Equality and Inclusion Team before requesting sign off from your Director¹.

Equality and Inclusion Team Review: <i>Reviewed by Equality and Inclusion Team</i>	Franak Tudge.
Date: 4/1/2023	4/1/23

¹ Review by the Equality and Inclusion Team confirms there is sufficient analysis for decision makers to consider the likely equality impacts at this stage. This is not an endorsement or approval of the proposal.